

# Charing Cross Hospital

## Public open door

Imperial College Healthcare **NHS**  
NHS Trust



**Chief executive, Ian Dalton CBE**

**Medical director, Prof Julian Redhead**

**Director of nursing, Prof Janice Sigsworth**

# Introduction

***We're here to look back and to look ahead – to clarify the position of Charing Cross, to encourage discussion about on going change and to recognise and celebrate improvements***



# Charing Cross Hospital – the early days



# Uncertainty around the future

# A & E

Shaping a Healthier Future

Local hospital

Closure

Consolidation

Out of hospital services

# Pause

Downgrading

# Current position

***To be clear, Charing Cross  
continues to be a leading provider  
of acute and specialist care***

# Charing Cross decisions - timeline

2012 *Shaping a healthier future* public consultation

2013 Local commissioners put forward revised proposals for approval, including for Charing Cross to become a 'local hospital'

On the advice of the Independent Reconfiguration Panel, the Secretary of State for Health approves these revised proposals in full, adding that Charing Cross Hospital should continue to offer an A&E service, even if it was a different shape or size to what was currently offered

# Charing Cross decisions - timeline

2014 Publication of the Trust's clinical strategy, a long-term programme of clinical transformation to ensure we are able to meet future health needs and enable our current services and models of care to respond to more immediate pressures.

It reflected the wider healthcare strategy for north west London, led by our local commissioners.

- 2016 and current Publication of North West London Sustainability and Transformation Plan formalises the following NHS commitments:
- not to progress plans to reduce capacity **unless and until we achieve a reduction in acute demand**
  - therefore, **Charing Cross will continue to provide its current A&E and wider services for at least the lifetime of the plan**
  - to work jointly with staff, communities and councils on the design and implementation of new models of care



## Our approach to change

***But that doesn't mean we can stand still, we have to continually respond to changing needs and new opportunities and we have to do more to inform and involve all of our staff, patients and wider stakeholders***

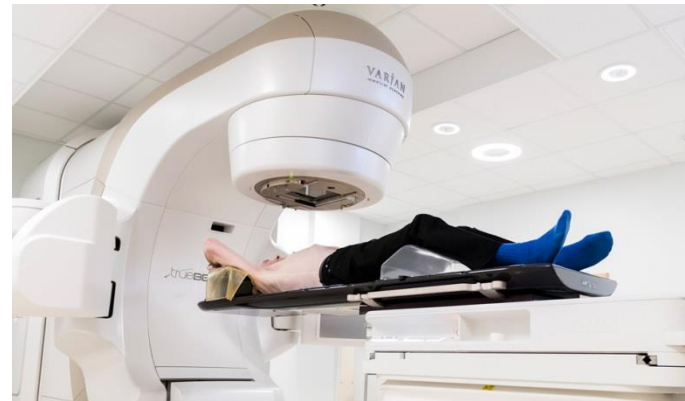
# Change in progress



# Ongoing investment

***We also have to continue to invest in our facilities and infrastructure***

# Major developments



## Next steps

***We do have a big task ahead –  
so let's continue this conversation  
beyond today to work together to  
keep making things better for  
staff and for patients***



# Questions and comments